



KONGSBERG
A U T O M O T I V E

The *new* Kongsberg Automotive

Presentation of the newly combined company



Welcome to the new Kongsberg Automotive



- ▶ **\$1.5B / EUR1B Global Player in the Top 100 Automotive Suppliers.**
- ▶ **11,000 Employees.**
- ▶ **More than 50 locations in 20 countries.**



The rationale behind the merger



- ▶ **Good strategic fit between GMS and KA from an industrial point of view.**
- ▶ **Our businesses complement each other; not duplicate each other.**
- ▶ **The combined company will create a strong supplier to the automotive and commercial industry with the necessary resources to meet the competition and the customers' requirements.**



The new company

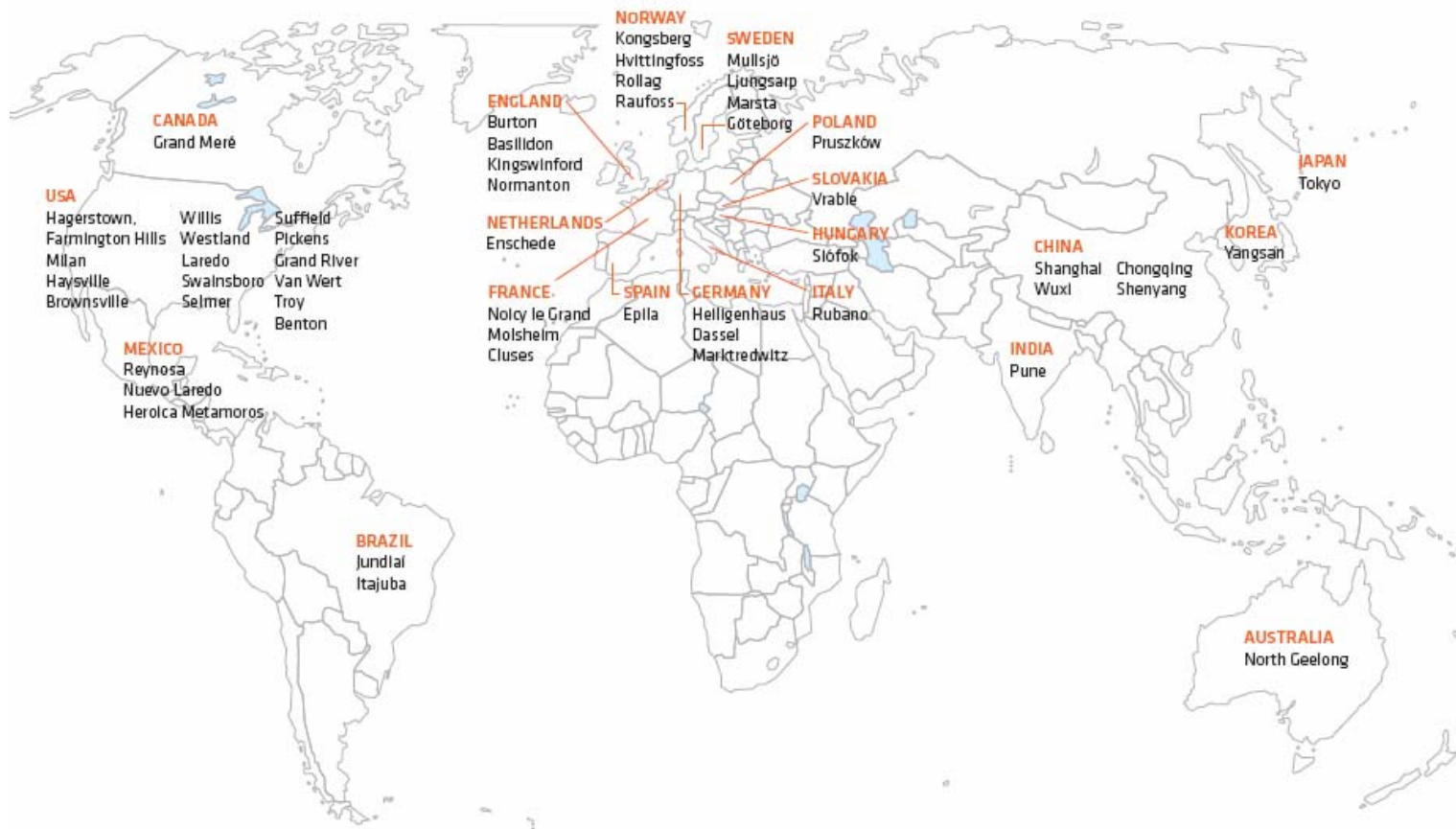
Kongsberg Automotive is a global provider of engineering, design, and manufacture for gearshift systems, cables for a wide variety of applications, fuel lines, tubing and hoses, couplings, clutch actuation, stabilizing rods, seat heaters, seat ventilation, lumbar supports, head restrains, arm rests, steering columns, pedals, electronics and displays.

**We deliver systems for:
Driveline – Interior – Actuation - Power Control**



Our global presence

- More than 50 facilities in 20 countries on all continents.



Organizational structure

-CEO and head of Divisions

- ▶ The new Kongsberg Automotive will be organized into four divisions centered around customers and markets.
- ▶ The divisions include Driveline Systems, focused on Automotive OEMs, Interior Systems, focused on Automotive Tier 1, Power Product Systems, focused on Industrial Segment OEMs and Non-Automotive products, and Actuation Systems, focused on Commercial OEMs.



Our unique product families

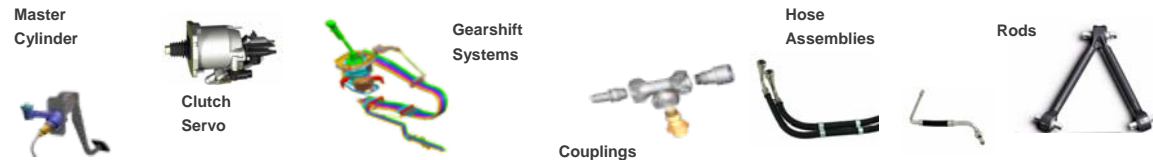
Driveline Systems



Interior Systems



Actuation Systems



Power Product Systems



Our competitive advantages



- ▶ **Market leadership in attractive and complementary market segments**
- ▶ **Strong growth opportunities**
- ▶ **Global presence – local execution**
- ▶ **A diversified product/customer portfolio**
- ▶ **High degree of customer orientation**
- ▶ **High level of quality and commitment to continuous improvement**





Thank you

**We at Kongsberg appreciate your
business, interest and support.**

www.kongsbergautomotive.com

